NEWSLETTER

JUNE 2024

NHS
South London
Office of
Specialised Services

Lifting conditions: *Delegation progress*

Preparing for delegation from April 2025

The South London Office of Specialised Services (SLOSS) team continues to work with our stakeholders in the region and beyond as we prepare for delegation from April 2025.

The delegation of specialised services in London is subject to three conditions:

- Development of a future operating model
- Multi-ICB decision making framework
- Legacy risk log (and London clinical review)

Work is ongoing to lift these conditions as quickly as possible, with discussions to be held at the August London Joint Committee.

INSIDE

Delegation
-- Lifting conditions
-- Amber service update

Insight and intelligence
-- Needs based modelling
-- London BI group

Transformation
-- Neurosciences
-- Blood borne viruses
-- South London Transformation Group
-- Sickle cell

South London networks
-- South Thames Paediatrics Network
-- Viral Hepatitis team

Want to know more?
Get in touch and we can share with you and your teams.

slcn.nhs.uk/slss

South London specialised team

New SLOSS Director: Martin Wilkinson

We are delighted to announce the appointment of Martin Wilkinson as the new Director of the South London Office of Specialised Services (SLOSS).

Martin has a commissioning background and has worked across the South East London system for nearly 30 years, undertaking a number of roles covering hospital, community care, mental health, and primary care services.

Martin has held senior roles leading organisations and partnerships, predominantly in Lewisham and most recently Southwark, as well as system wide collaborations as senior responsible officer for South East London transformation programmes and initiatives in mental health and children and young people.

Martin has initiated induction meetings with stakeholders across the partnership and region, and would be keen to extend these with further colleagues. Email Martin on Martin.Wilkinson@selondonics.nhs.uk.
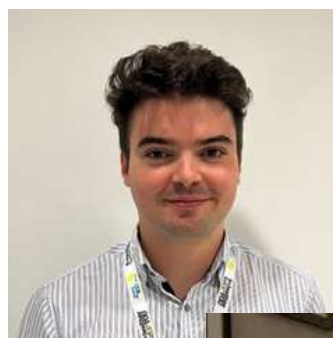

Martin Wilkinson

SLOSS associate directors addressing system needs

Two associate directors are in post to drive the SLOSS programme and system needs for South London, London, and neighbouring regions.

Dan Kyle has been appointed as the Associate Director for Delegation and Efficiencies. Dan's focus will be on preparation for April delegation, programme management of the team, and the multi-year efficiencies programme.

Alice Ward is the Associate Director for Networks and Integration. Alice will provide transformational leadership through network development and oversight of the pilot programmes and their evaluation.

These changes reflect the current focus of work for the 2024/25 financial year.

Dan Kyle

Alice Ward

South London delegation updates

Lifting conditions

NHS England attached three conditions to London regional ICBs ahead of delegation of specialised commissioning.

Progress continues in these areas ahead of the anticipated April 2025 time when specialised services commissioning will pass to ICBs.

Webinar: Reflections on delegation

NHS England will host a webinar on 26 June, 16:00-17:00, *Reflections on delegation*. This informal session will host a panel of representatives from delegated regions (East of England, Midlands, and the North West) who will discuss their experience thus far in planning, decision making, and collaboration.

Join on Microsoft Teams

Enquiries may be sent to Louise Molloy.

Condition 1: Future operating model

Development of the London future operating model (FOM) is continuing at pace, considering form and function that is most required by the system.
The staffing model for delegated services is dependent on confirmation of the retained services model. Given restrictions due to the pre-election period, it is expected that the national model for retained services will not be published until late July.

Condition 2: Multi ICB decision making

A multi ICB decision making document has been developed by the London FOM working group. It is expected that this will be reviewed by London ICB executive stakeholders later this month and shared thereafter.

Condition 3: Legacy risk log and clinical review

A log of known issues was collated and prioritised by system stakeholders. This work has been reviewed by NHS England London specialised leadership to identify key themes and potential mitigations. It is envisaged that these risks will form a live and monitored document for South London in future.

Amber services removed from SPA

The amber services category (suitable but not ready for delegation) has been eliminated from the specialized commissioning service portfolio analysis (SPA). These services are now classified as either green (ready for delegation) or red (retained services not to be delegated).

This change was a significant recommendation from Pathfinder to enhance clarity and simplicity.

SPA list

The finalised SPA will be published on FutureNHS. *(Login required)*

South London
Insight and intelligence

Needs based allocations modelling

The SLOSS informatics team has conducted in-depth analysis on the methodology used for needs based allocation funding.

This analysis has uncovered a significant impact on specialised funding through application of activity for non specialised work being counted as specialised when trusts are included on provider eligibility lists (PELs).

Steve Davies, chair of the South London Systems Analytics and Finance Group, and Dan Kyle, SLOSS Associate Director of Delegation and Efficiencies, met with NHS England London region colleagues to discuss these findings and explore appropriate ways to address this.

Business intelligence for delegation

A pan London business intelligence (BI) group has been established to connect ICB and NHS England London colleagues working in BI to ensure optimal preparation for delegation in April.

Using the lessons and testing from the Pathfinder programme, they are together determining ICB responsibilities and regional / national system access. This work aligns, and will feed into, concurrent work to develop the London future operating model (FOM).

Recruitment: Informatics Senior Project Manager

The SLOSS team is currently recruiting for an Informatics Senior Manager to lead the team's informatics function and provide a data driven view of the programme and environment, enabling informed decision making and service transformation. View more and apply. (Closes 1 July)

NB: Applications accepted from SLOSS partner organisations.

Transformation

South London pilot updates
Neurosciences

Extended clinical posts for better patient care

We are delighted to report that additional funding has been secured to extend clinical pilot posts. These posts will undergo evaluation to assess their impact on patients. In addition to being shared with the Network Board, it will also be shared with the SLOSS SAFG group for discussion and next steps.

Myasthenia gravis CNS

The South West London and Surrey Neurosciences Network transformation pilot has been awarded £40k from the charity Myaware to extend the myasthenia gravis (MG) clinical nurse specialist (CNS) post for a further seven months.

The awarded funding will benefit the myasthenia community in several ways:

- The myasthenia gravis nurse will act as a **point of contact for patients**, including for relapsing patients which will enable a responsive MG service and rapid assessment and treatment of deteriorating patients.
- Working across South West London and Surrey, the CNS will ensure **equity of access to specialist myasthenia care**, irrespective of who is seeing the patient in a general neurology service.
- The CNS will ensure a **safe introduction of disease modifying drugs and close blood monitoring** in the initial treatment stage and therefore improve patient safety.

MND care advisor

The Motor Neurone Disease Association (MNDA) have agreed to fund the MND care advisor role for a further four years (through September 2029). The network implemented this crucial role as part of Its transformation pilot to provide people across South West London and Surrey Heartlands ICBs with:

- **Expert advice and guidance** to healthcare professionals and patients across the region
- Highly developed **assessments of complex clinical situations** in acute and community settings
- Multi-professional **targeted education**
- **Pathways that align** to local service provision and optimal care pathways

Transformation

South London pilot updates
Blood borne viruses

HIV network

Two distinguished guests presented at the South London HIV Network meeting:

- **Dr Diane Addei**, senior public health advisor for National Healthcare Inequalities Improvement Programme, NHS England, on inequalities in healthcare, the Core20Plus5 programme, and strategic priorities for HIV services; and

- **Prof Kevin Fenton**, London regional director for London in the Office for Health Improvement and Disparities, UK Health Security Authority, on "Ending HIV transmission in a post-pandemic world: What is possible?"

View their slides on the South London HIV Network workspace within Future NHS (login required).

Linking across settings of care

The network is next focussing on improvements to interfaces between primary and secondary care, including some work on creating guidance around statins.

The British HIV Association (BHIVA) has recommended that everyone living with HIV aged 40 and over should take a statin to reduce their risk of heart disease, even if they do not have raised cholesterol or a high risk of heart disease. Their study showed that taking a daily statin reduced the risk of a major cardiovascular event such as heart attack, stroke or a clinical intervention to treat a serious heart disorder by 35% in people with HIV.

South London HIV workspace

The South London HIV Network has launched a new workspace within the Future NHS platform.

Here, members can share resources such as clinic maps, policies, peer support, and communications materials.

Join the workspace to learn more.

Guy's and St Thomas' and King's College Hospital NHS Foundation Trusts have implemented blocking for ED opt out testing -- which is expected to reduce duplicate tests by

20%

Transformation

South London pilot updates

Blood borne viruses

28 July: World Hepatitis Day

Join us on 28 July to raise awareness for World Hepatitis Day. Every year, 1.3 million people lose their lives to hepatitis. And new data from the World Health Organization shows the number of deaths is rising.

- Hepatitis is now the world's deadliest virus, after COVID-19.
- There are over two million new cases of hepatitis every year.
- Over 300 million people are living with hepatitis.
- Hepatitis is the leading cause of liver cancer.
- There are only six years left to meet the global goal of eliminating hepatitis by 2030

Learn more about World Hepatitis Day

All South London EDs have expanded to include hepatitis B and C testing -- offering patients a full blood borne virus screening programme.

Every month in South London:

~40 patients are newly diagnosed with **hepatitis B**

~15 patients are newly diagnosed with **hepatitis C**

In South West London, the ODN is managing all reactive results and contacting patients.

South London programme updates

South London Clinical Networks

South London Transformation Group

The SLOSS team is establishing a South London Transformation Group which will oversee area networks, SLOSS pilots, and efficiency work.

The group will drive greater impact through more direction to networks and programmes and overview of their workplans, providing a channel for focussed discussions and updates, plus escalation of critical matters.

The approach aligns with the structure in North London, and will supports a shared and easy interface for South London, North London and NHSE regional colleagues. The inclusion of colleagues from Kent, Surrey and Sussex will also foster stronger intra-regional collaboration

- **Ensure value for money in the system** - Prioritising local, regional and national asks to make sure we're working on opportunities that yield greatest impact
- **Demonstrating measurable success** – Establishing agreed outcomes and metrics to evidence impact and provide ongoing assurance
- **Reducing barriers to achieve impact** – Acting as a central platform to identify and address complex challenges that may affect project and network progress
- **Leveraging collective strength** - Creating a collaborative environment for all stakeholders to increase visibility, share best practice, maximise positive impact

> **SL clinical network manager meeting**
> 18 July 2024
>
> The next meeting for South London clinical network managers and colleagues will be on Thursday, 18 July, 13:30-14:30.
>
> Please contact Alice Ward for details and agenda items.

2024 / 25 network priorities

Alice Ward, Associate Director for Networks and Integration, has been meeting with all South London networks to discuss their 2024/25 work plans, as well as to ensure ways that they can feed into and support ICB business planning cycles in September.

Alice has also supported networks with year end budget reporting. Financial positions were shared with the Systems Analytics and Finance Group (SAFG) for greater transparency on network activity and spend, ensuring greater value for money.

Networks that had underspend were invited to submit business cases for their use in this financial year (2024/25). Cases were jointly reviewed by colleagues across NHS England, North London, and South London.

Larger networks will present their priorities and achievements to the South London Executive Management Board for increased visibility of their work and impact in South London.

London updates

NHSE specialised priorities: Sickle cell

London Sickle Cell Improvement Programme Board

Universal care plan adds sickle cell support

The universal care plan (UCP) is an NHS service that enables every Londoner to have their care and support wishes digitally shared with healthcare professionals across the capital.

All 6000+ sickle care plans are in the process of being uploaded to the UCP platform into data fields created specifically for sickle cell care plans. The service is now live and will assist with ensuring sickle cell patients receive the correct medication in a timely fashion especially during a sickle cell crisis.

Webinar: UCP and sickle cell for primary care

NHS England will host a webinar on 2 July, 15:00-16:00 to demonstrate the implementation of sickle cell care plans via the UCP for primary care colleagues.

Register to join .

Recruitment: SWL project manager

St George's Healthcare NHS Foundation Trust is now recruiting for a project manager to lead on the formation and implementation of community sickle cell service improvement projects on behalf of the South West London system.

Learn more and apply. (Closes 21 June)

New SEL sickle cell web pages

South East London ICS has developed a new microsite focussed on sickle cell.

The new pages have facts, resources, and clear detail on how we're improving care for those with sickle cell across South East London.
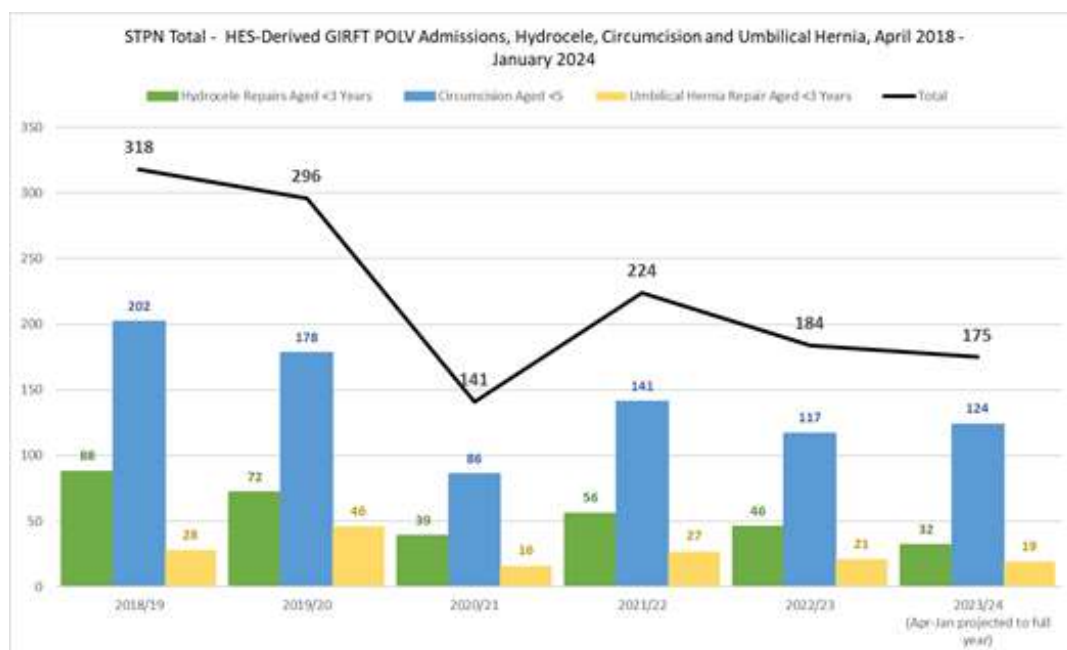
Explore the SEL ICS site.

South London network updates

South South Thames Paediatric Network

The South Thames Paediatric Network has been working for a number of years to reduce the number of *Procedures of limited value* (as defined by NHS England and GIRFT) carried out by surgeons within the network.

As a result of our ongoing work on this, there has been a significant reduction in circumcisions under 5 years old and hydrocoeles under 3 years. The below graph sets this out. The reduction in circumcisions alone has resulted in a **savings of £372,000** and a significant improvement to patient and family experience, through unnecessary operations not being carried out.

STPN welcomes new clinical directors

The South Thames Paediatric Network is pleased to welcome our two new clinical directors, Mr Feilim Murphy and Dr Ryan Watkins. They replace Dr Marilyn McDougall who had been in post since 2018.

Mr Murphy, who is a Paediatric Urologist at St George's Hospital, has been part of STPN since 2018 as clinical lead for surgery. Dr Watkins, who is chief of specialised services at University Hospitals Sussex and a Neonatologist, has been on the STPN Board for five years. We are excited to work together to deliver the STPN vision and work programme.

Questions may be directed to Harriet Ward.

Mr Feilim Murphy

Dr Ryan Watkins

South London network updates

Preventive health day for the Spanish speaking community

The Indoamerican Refugee and Migrant Organisation (IRMO) centre partnered with King's College Hospital, Aymara, and local GP practices to host a successful Preventive Health Day for the Spanish-speaking community in Brixton.

The event offered educational sessions on liver health, hepatitis, contraception, and HIV. Participants also received free health screenings for Hepatitis C, HIV, and liver health via FibroScan.

Of the nearly 40 attendees, 36 individuals received hepatitis C tests with negative results, and 30 FibroScan screenings confirmed good liver health. Educational videos on health topics, generated in Spanish using AI technology, were presented and will be distributed to the wider community.

The positive response highlights the need for such initiatives. IRMO and King's College Hospital Viral Hepatitis department are establishing a long term collaboration to offer regular hepatitis C and FibroScan screenings, supporting the health and wellbeing of the Spanish speaking community in South East London.

Dr Grace Bottoni, Lewisham Hepatitis C GP Champion, presents on liver health and hepatitis.

Liver disease in primary care sessions

This summer, the South East London Viral Hepatitis team are hosting online education sessions aimed at primary care colleagues through their *Liver disease and hepatitis ECHO* (extension for community healthcare outcomes) programme.

Registration is open for these expert-led sessions, which aim to advance knowledge and skills in managing liver conditions, with special focus on the crucial role GPs play in detection and prevention.

Further details are available online.

The landscape is changing.

South London ICBs and specialist providers have taken the opportunity to work collaboratively to integrate specialised services and deliver an end to end pathway approach for patients.

Integrated care systems (ICSs) in England are taking on delegation of specialised services from NHS England. The South London programme ensures the necessary infrastructure and operating models are in place to achieve success for our patient populations.

South London partners
- Guy's and St Thomas' NHS Foundation Trust
- King's College Hospital NHS Foundation Trust
- St George's University Hospitals NHS Foundation Trust
- South East London Integrated Care System
- South West London Integrated Care System
- The Royal Marsden NHS Foundation Trust

Want to know more?

Connect and follow us:
Twitter | LinkedIn | Web

slcn.nhs.uk/slss